



Financial Presentation

for the Three Months Ended June 30, 2025

July 30, 2025

Hideo Tanimoto
President and Representative Director

01. Financial Results for 1Q of Fiscal 2026

02. Financial Forecasts for Fiscal 2026

03. Progress of Structural Reforms and Capital Strategies, etc.

04. [Reference] Supplementary Information

Notes: This is an English translation of the Japanese original. This translation is prepared for the reference and convenience solely for those who do not use Japanese. In the event of any discrepancy between this translation and the Japanese original, the latter shall prevail.

Certain of the statements made in this document are forward-looking statements, which are based on our current assumptions and beliefs in light of the information currently available to us. Please refer to "Cautionary Statements with respect to Forward-Looking Statements" on the last page.

In this document, the year ended March 31, 2025 is referred to as "Fiscal 2025, the year ending March 31, 2026 is referred to as "Fiscal 2026", six months ended/ending September 30 is referred to as "1H," three months ended/ending June 30 is referred to as "1Q." Other fiscal years, half-year and quarterly periods are referred to in a corresponding manner.

Kyocera decided to change the classification of Jewelry & Applied Ceramic Related Products Business, which was included in "Others" under "Core Components Business" to "Others" under "Solutions Business" and Displays Business, which was included in "Others" under "Solutions Business" to "Industrial & Automotive Components Unit" under "Core Components Business" from fiscal 2026. With this change, the business results for fiscal 2025 have been reclassified in the same manner.

Figures of change rates and business profit ratio are calculated based on millions of yen.

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04. [Reference] Supplementary Information

Financial Results for 1Q of Fiscal 2026 (1)



(Unit: Yen in millions)

		Fiscal 2025 1Q	Fiscal 2026 1Q	Change	
				Amount	%
Sales Revenue		498,868	478,038	-20,830	-4.2%
Operating Profit		20,956 (4.2%)	18,550 (3.9%)	-2,406	-11.5%
Profit Before Income Taxes		47,765 (9.6%)	44,563 (9.3%)	-3,202	-6.7%
Profit Attributable to Owners of the Parent		36,797 (7.4%)	37,143 (7.8%)	346	0.9%
Average Exchange Rates	US\$	156 yen	145 yen		
	Euro	168 yen	164 yen		

Additional Information

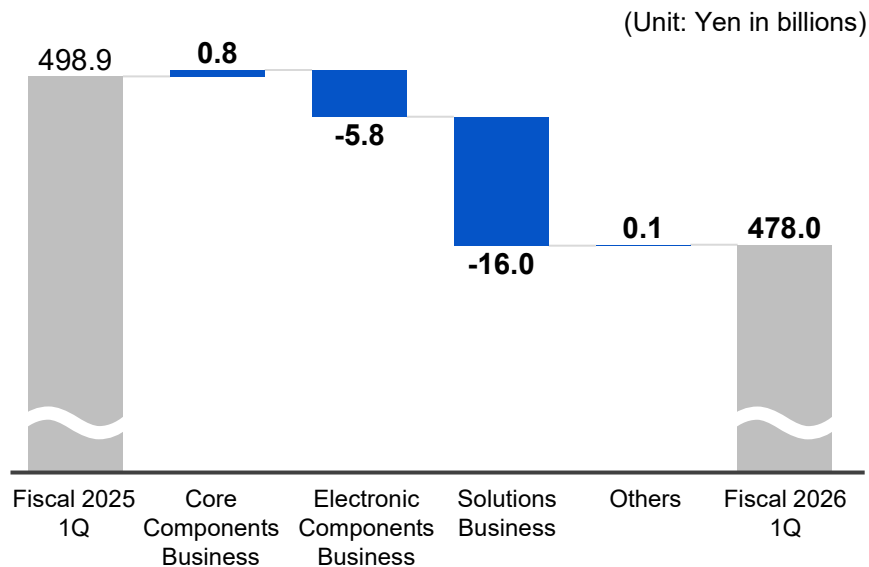
- Impact from Change in Exchange Rates (Appreciation of the Yen)
Sales Revenue: Approx. -22.0 Billion Yen / Operating Profit and Profit Before Income Taxes: Approx. -1.7 Billion Yen
- One-time Cost Incurred in connection with the Execution of an Agreement to Transfer the Silicon Diode Power Semiconductor Business
Operating Profit and Profit Before Income Taxes: Approx. -2.1 Billion Yen
- Adjustment of Tax Expenses due to the Sales of KDDI Shares
Profit Attributable to Owners of the Parent: Approx. +4.0 Billion Yen

Financial Results for 1Q of Fiscal 2026 (2)



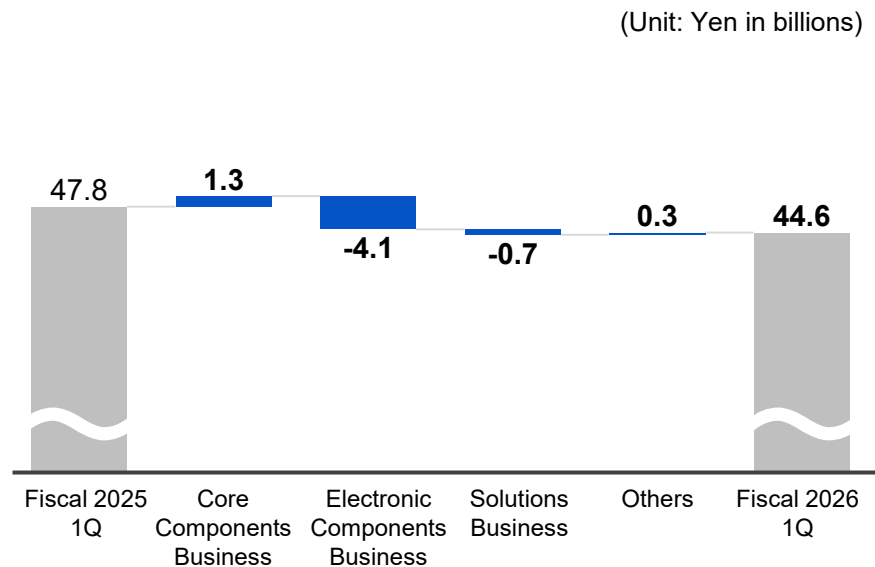
Sales Revenue

Sales revenue in the Electronic Components Business and the Solutions Business decreased due mainly to the impact of a stronger yen against the U.S. dollar



Profit Before Income Taxes

Decreased due to the decrease in sales as well as the impact of one-time cost incurred in connection with the execution of an agreement to transfer the silicon diode power semiconductor business, which more than offset the effects of cost reductions in each business



Financial Results for 1Q of Fiscal 2026 (3)

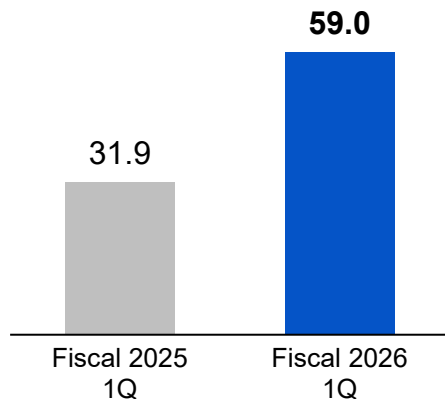


Capital Expenditures

Increased due mainly to completion of new factory buildings* constructed mainly in Japan from previous years to expand production capacities and to promote automation

* Kagoshima Sendai Plant: approx. 24.0 billion yen,
Shiga Higashiomi Plant: approx. 5.0 billion yen

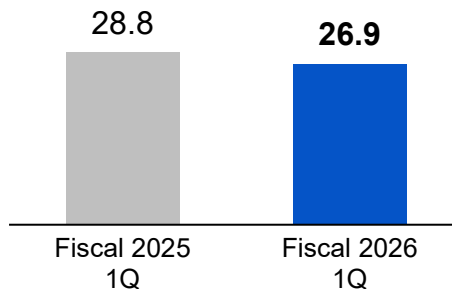
(Unit: Yen in billions)



Depreciation Charge of PP&E

Decreased due mainly to the recording of a loss for impairment in the Organic Packages and Boards Business in fiscal 2025

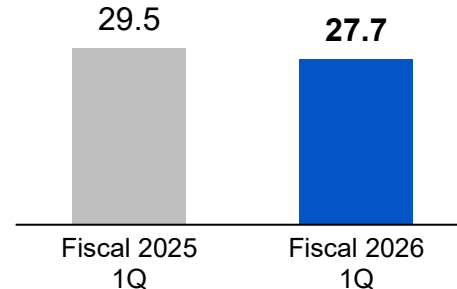
(Unit: Yen in billions)



R&D Expenses

Decreased due to the inception of selection and concentration of R&D activities from fiscal 2026

(Unit: Yen in billions)



Sales Revenue by Reporting Segment for Fiscal 2026 1Q



(Unit: Yen in millions)

	Fiscal 2025 1Q		Fiscal 2026 1Q		Change	
	Amount	Component Ratio	Amount	Component Ratio	Amount	%
Core Components Business	145,088	29.1%	145,856	30.5%	768	0.5%
Industrial & Automotive Components Unit	65,722	13.2%	65,270	13.6%	-452	-0.7%
Semiconductor Components Unit	73,597	14.7%	74,519	15.6%	922	1.3%
Others	5,769	1.2%	6,067	1.3%	298	5.2%
Electronic Components Business	89,712	18.0%	83,864	17.6%	-5,848	-6.5%
Solutions Business	269,042	53.9%	253,007	52.9%	-16,035	-6.0%
Industrial Tools Unit	85,865	17.2%	80,038	16.7%	-5,827	-6.8%
Document Solutions Unit	115,037	23.0%	107,415	22.5%	-7,622	-6.6%
Communications Unit	51,318	10.3%	45,586	9.5%	-5,732	-11.2%
Others	16,822	3.4%	19,968	4.2%	3,146	18.7%
Others	4,214	0.8%	3,430	0.7%	-784	-18.6%
Adjustments and Eliminations	-9,188	-1.8%	-8,119	-1.7%	1,069	-
Sales Revenue	498,868	100.0%	478,038	100.0%	-20,830	-4.2%

Business Profit (Loss) by Reporting Segment for Fiscal 2026 1Q



(Unit: Yen in millions)

	Fiscal 2025 1Q		Fiscal 2026 1Q		Change	
	Amount	% to Sales Revenue	Amount	% to Sales Revenue	Amount	%
Core Components Business	12,917	8.9%	14,188	9.7%	1,271	9.8%
Industrial & Automotive Components Unit	6,172	9.4%	7,777	11.9%	1,605	26.0%
Semiconductor Components Unit	6,472	8.8%	6,236	8.4%	-236	-3.6%
Others	273	4.7%	175	2.9%	-98	-35.9%
Electronic Components Business	1,055	1.2%	-3,008	-	-4,063	-
Solutions Business	19,569	7.3%	18,879	7.5%	-690	-3.5%
Industrial Tools Unit	6,010	7.0%	6,551	8.2%	541	9.0%
Document Solutions Unit	11,340	9.9%	9,753	9.1%	-1,587	-14.0%
Communications Unit	679	1.3%	206	0.5%	-473	-69.7%
Others	1,540	9.2%	2,369	11.9%	829	53.8%
Others	-11,388	-	-10,129	-	1,259	-
Total Business Profit	22,153	4.4%	19,930	4.2%	-2,223	-10.0%
Corporate Gains and Others	25,612	-	24,633	-	-979	-3.8%
Profit Before Income Taxes	47,765	9.6%	44,563	9.3%	-3,202	-6.7%

Financial Results by Reporting Segment for Fiscal 2026 1Q: Core Components Business

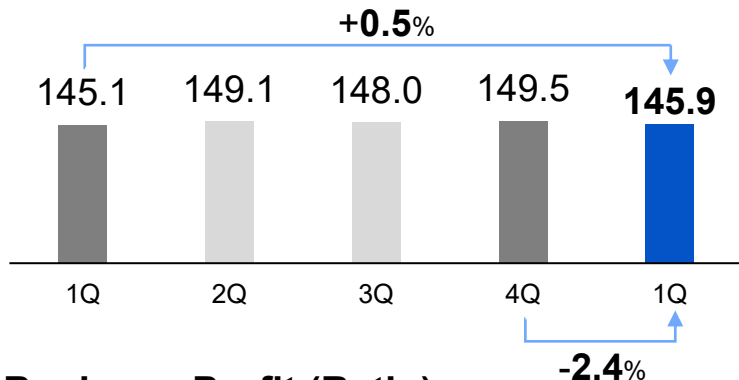


■ : Fiscal 2025

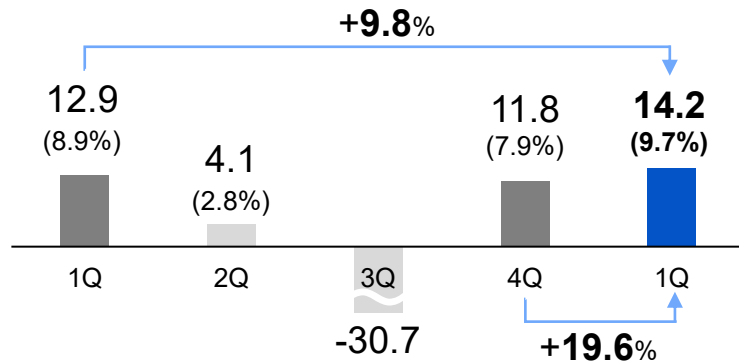
■ : Fiscal 2026

(Unit: Yen in billions)

Sales Revenue



Business Profit (Ratio)



•YoY

- ✓ Sales revenue remained almost flat in both the Industrial & Automotive Components Unit and the Semiconductor Components Unit.
- ✓ Business profit increased due to the effect of structural reforms in the Organic Packages and Boards Business as well as increased profit in the Automotive Components Business, partly offset by decreased profit in the Ceramic Packages Business as compared with fiscal 2025 1Q.

•QoQ

- ✓ Sales revenue decreased due to the decrease in sales of the Organic Packages and Boards Business, the Displays Business and the Fine Ceramic Components Business.
- ✓ Business profit increased due to the effect of cost reductions in each business as well as improvement in profitability of the Ceramic Packages Business.

Financial Results by Reporting Segment for Fiscal 2026 1Q: Electronic Components Business

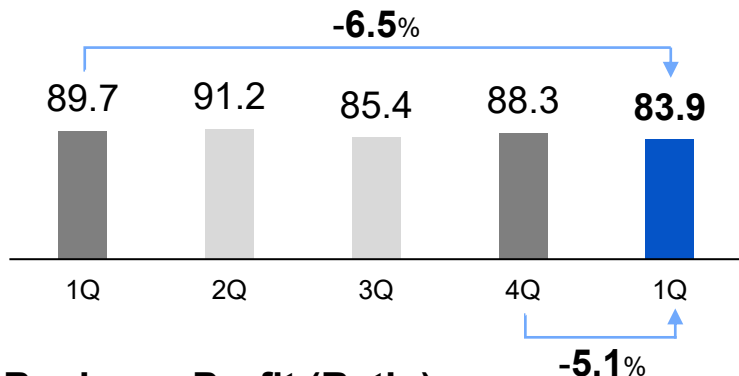


■ : Fiscal 2025

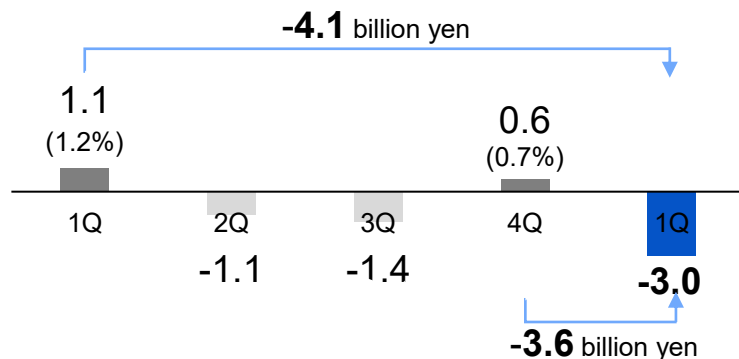
■ : Fiscal 2026

(Unit: Yen in billions)

Sales Revenue



Business Profit (Ratio)



•YoY

- ✓ Sales revenue decreased due mainly to the impact of a stronger yen against the U.S. dollar.
- ✓ Business profit decreased due to decreased sales as well as a one-time cost^{*1} incurred in connection with the execution of the agreement to transfer the silicon diode power semiconductor business, which more than offset the positive effect of structural reforms in KAVX^{*2} Group.

^{*1} Kyocera AVX Components Corporation

^{*2} Incurred a loss of approx. 2.1 billion yen resulting from the difference between the agreed transfer price of the business and total book value of business assets.

•QoQ

- ✓ Same as YoY.

Financial Results by Reporting Segment for Fiscal 2026 1Q: Solutions Business

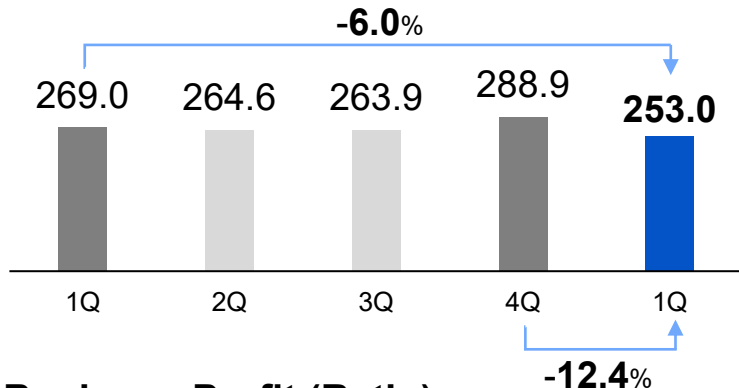


■ : Fiscal 2025

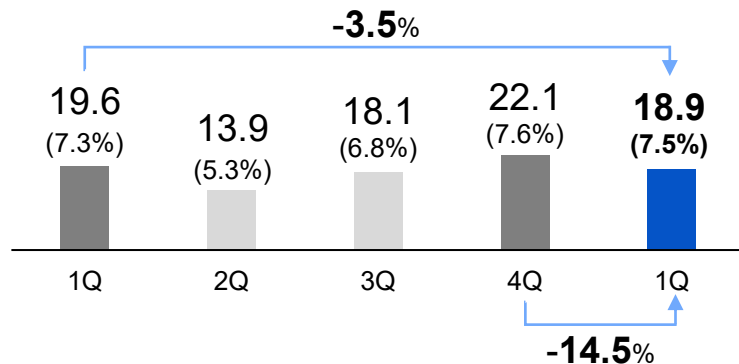
■ : Fiscal 2026

(Unit: Yen in billions)

Sales Revenue



Business Profit (Ratio)



•YoY

- ✓ Sales revenue decreased due to decreased sales in the Industrial Tools Unit and the Document Solutions Unit, etc. driven by the impact of the stronger yen, which were partly offset by increased sales in the Printing Devices Business, etc.
- ✓ Business profit remained almost flat, with the impact of decreased sales offset efforts to reduce costs in each business.

•QoQ

- ✓ Both sales revenue and business profit decreased due to seasonality of the Document Solutions Unit and the Communications Unit.

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Financial Forecasts for Fiscal 2026



(Unit: Yen in millions)

		No change from previous forecast		
		Fiscal 2025	Fiscal 2026	Change
				Amount %
Sales Revenue		2,014,454	1,900,000	-114,454 -5.7%
Operating Profit		27,299 (1.4%)	55,000 (2.9%)	27,701 101.5%
Profit Before Income Taxes		63,631 (3.2%)	95,000 (5.0%)	31,369 49.3%
Profit Attributable to Owners of the Parent		24,097 (1.2%)	70,500 (3.7%)	46,403 192.6%
EPS (Yen)		17.11	50.04	
Average Exchange Rates	US\$	153 yen	135 yen	
	Euro	164 yen	150 yen	
Capital Expenditures		141,932 (7.0%)	180,000 (9.5%)	38,068 26.8%
Depreciation Charge of PP&E		112,077 (5.6%)	120,000 (6.3%)	7,923 7.1%
R&D Expenses		116,087 (5.8%)	120,000 (6.3%)	3,913 3.4%

Notes: Forecasts of EPS for fiscal 2026 is calculated using the average number of shares outstanding during fiscal 2026 1Q.

Figures in parentheses represent percentages to sales revenue.

Sales Revenue by Reporting Segment for Fiscal 2026



(Unit: Yen in millions)

	Fiscal 2025		No change from previous forecast Fiscal 2026		Change	
	Amount	Component Ratio	Amount	Component Ratio	Amount	%
Core Components Business	591,720	29.4%	547,000	28.8%	-44,720	-7.6%
Industrial & Automotive Components Unit	267,028	13.3%	250,000	13.2%	-17,028	-6.4%
Semiconductor Components Unit	300,765	14.9%	272,000	14.3%	-28,765	-9.6%
Others	23,927	1.2%	25,000	1.3%	1,073	4.5%
Electronic Components Business	354,646	17.6%	330,000	17.4%	-24,646	-6.9%
Solutions Business	1,086,367	53.9%	1,041,000	54.8%	-45,367	-4.2%
Industrial Tools Unit	305,876	15.2%	292,000	15.4%	-13,876	-4.5%
Document Solutions Unit	479,964	23.8%	455,000	23.9%	-24,964	-5.2%
Communications Unit	225,497	11.2%	214,000	11.3%	-11,497	-5.1%
Others	75,030	3.7%	80,000	4.2%	4,970	6.6%
Others	17,114	0.9%	12,000	0.6%	-5,114	-29.9%
Adjustments and Eliminations	-35,393	-1.8%	-30,000	-1.6%	5,393	-
Sales Revenue	2,014,454	100.0%	1,900,000	100.0%	-114,454	-5.7%

Business Profit (Loss) by Reporting Segment for Fiscal 2026



(Unit: Yen in millions)

	Fiscal 2025		No change from previous forecast Fiscal 2026		Change	
	Amount	% to Sales Revenue	Amount	% to Sales Revenue	Amount	%
Core Components Business	-1,889	-	40,400	7.4%	42,289	-
Industrial & Automotive Components Unit	24,673	9.2%	16,000	6.4%	-8,673	-35.2%
Semiconductor Components Unit	-27,824	-	23,000	8.5%	50,824	-
Others	1,262	5.3%	1,400	5.6%	138	10.9%
Electronic Components Business	-818	-	10,000	3.0%	10,818	-
Solutions Business	73,696	6.8%	64,000	6.1%	-9,696	-13.2%
Industrial Tools Unit	15,707	5.1%	9,000	3.1%	-6,707	-42.7%
Document Solutions Unit	49,038	10.2%	40,000	8.8%	-9,038	-18.4%
Communications Unit	9,347	4.1%	9,500	4.4%	153	1.6%
Others	-396	-	5,500	6.9%	5,896	-
Others	-46,990	-	-49,000	-	-2,010	-
Total Business Profit	23,999	1.2%	65,400	3.4%	41,401	172.5%
Corporate Gains and Others	39,632	-	29,600	-	-10,032	-25.3%
Profit Before Income Taxes	63,631	3.2%	95,000	5.0%	31,369	49.3%

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Progress of Business Portfolio Restructuring Amounting to Approx. 200 Billion Yen-Sales Revenue Size



Transfer of Power Semiconductor Business

Previously announced

	Overview of the Business
Reporting Segment	Electronic Components Business
Target Business	Silicon Diode and Power Semiconductor Business
Branches Subject to Transfer	(Japan) Kanagawa Hadano Plant, Ibaraki Tsukuba Office, Part of Electronic Components Domestic Sales Division of Kyocera (Overseas) Manufacturing subsidiary in Taiwan
Scale of Business	Sales Revenue for Fiscal 2025: 7.3 Billion Yen
Transferee	Shindengen Electric Manufacturing Co., Ltd.
Scheme	The target business will be transferred to a new company which will be established by Kyocera through a corporate split, and the shares of the new company will be transferred to Shindengen. (Tentative closing date of the share transfer: Jan. 2026)

Commencement of Review of Strategic Options for a U.S. Distributor of Materials for Construction and Industries, Including Potential Divestiture New

	Overview of the Company		
Reporting Segment	Solutions Business		
Company Name	SouthernCarlson, Inc.		
Headquarters	Omaha, Nebraska, United States of America		
Number of Branches	Approx. 120	Number of Employees	Approx. 1,500
Major Business	U.S. distributor of materials for construction and industries		
Scale of Business	Sales Revenue for Fiscal 2025: Approx. 140.0 Billion Yen		
Background	Joined Kyocera Group in 2019 through acquisition		

Progress of Improvement in Challenging Businesses

Organic Packages and Boards Business

Initiatives to change the cost structure to turn the business profitable: **Implemented as planned**

Selection and concentration of products and production plants

Increase high-value-added products

Increase orders of multi-layer packages for network ASICs

Scale down production of low-margin products

Initiated negotiation with the customers to end low-margin products, for the purpose to consolidate production plants

Reduction of fixed costs

Decrease in depreciations

(Incurred impairment loss of production equipment in fiscal 2025)

As Compared with Fiscal 2025 1Q

Reduced by approx. **2.5** billion yen

Optimization of production workforce

Relocation of approx. 370 workers

Completed

KAVX Group

Initiatives to promote cooperation with the Kyocera's electronic component business aimed at posting profit on annual basis: **Implemented as planned**

Ceramic capacitors: Turned profitable by strengthening technological and equipment capabilities

High-RF products manufactured in U.S.

As Compared with Fiscal 2025 1Q

Yield rates improved by

approx. **40** %

High-capacitance products manufactured in Malaysia

As Compared with Fiscal 2025 1Q

Yield rates improved by

approx. **5** %

Tantalum capacitors: Expand high-value-added polymer products

Increase in types of certified polymer products

Fiscal 2025 1Q

18

Fiscal 2026 1Q

48

Products manufactured in Thailand

As Compared with Fiscal 2025 1Q

Yield rates improved by

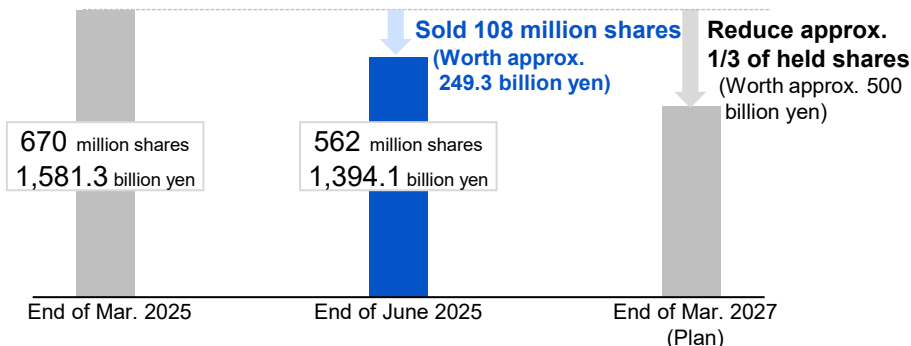
approx. **5** %

Reduction of Cross-shareholdings

- June 2025: Sold approx. 108 million shares of KDDI (worth approx. 250.0 billion yen)
- July 2025: Completed settlement (received 211.1 billion yen on after-tax basis)

As a consequence of the sale of KDDI shares, Kyocera reduced its cross-shareholdings by approx. 17% and achieved the three-year reduction target set in fiscal 2024 to reduce its cross-shareholdings by at least 5% on a book value basis by fiscal 2026.

Number of KDDI Shares Held by Kyocera



Ratio of Cross-shareholdings to Net Assets (Including shares other than KDDI)



Repurchase of Own Shares

- Details of the resolution at the meeting of the Board of Directors held on May 14, 2025

	(Reference) Outline of Resolution Concerning the Share Repurchase
Types of Shares to be Repurchased	Common Stock
Total Number of Shares to be Repurchased	Up to 136 Million Shares (Approx.)
Total Amount of Repurchase Price	Up to 200 Billion Yen
Repurchase Period	From May 15, 2025 to March 24, 2026
Method of Repurchase	Market Purchases through TSE


Actual execution was postponed until today due to the handling of MNPI* related to business portfolio restructuring

Schedules to commence execution promptly

* Material non-public information

Strengthening Corporate Governance

1. Shortened the Term of Office of Directors*

Term of Office of Directors: **2** years  **1** year

- Established a management system capable of quickly responding to changes in the business environment
- Further clarified the management responsibilities of Directors by increasing opportunities to gain the trust of shareholders

2. Reduced Maximum Number of Directors*

Maximum Number of Directors: **20** persons  **12** persons

- Enabled to flexibly respond to the change in the business environment, and make speedy and appropriate business decision and effective discussion
- Matched the number of Directors with the current situation

3. Appointed a New Independent Outside Director*

Appointee: **Noriko Oi** (Attorney-at-law)

- Has abundant experience and exceptional insight as an attorney-at-law, particularly in corporate legal affairs and other related fields
- Would giving appropriate advice and supervision of overall corporate activities, primarily from a legal perspective

4. Appointed Chairperson of the Nomination and Remuneration Committee

Appointee: **Eiji Kakiuchi**

- Appointed Outside Director Eiji Kakiuchi, who has abundant experience and exceptional insight in corporate management as he serves as top management of a semiconductor manufacturing equipment manufacturer, as Chairperson to further enhance transparency of the Nomination and Remuneration Committee and strengthen corporate governance

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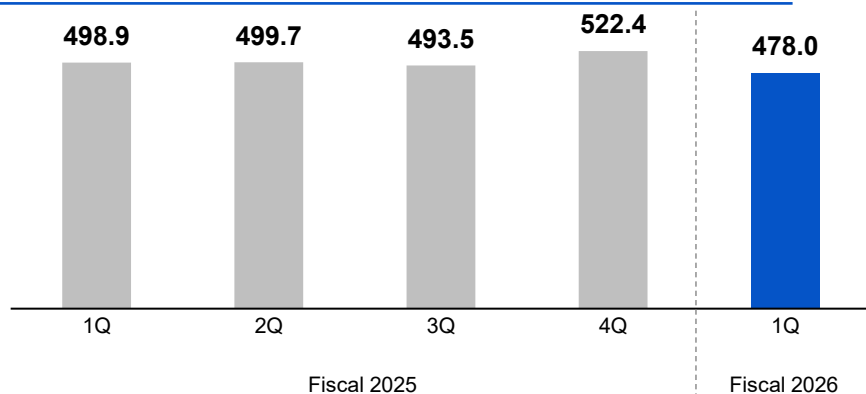
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Quarterly Trends of Financial Results

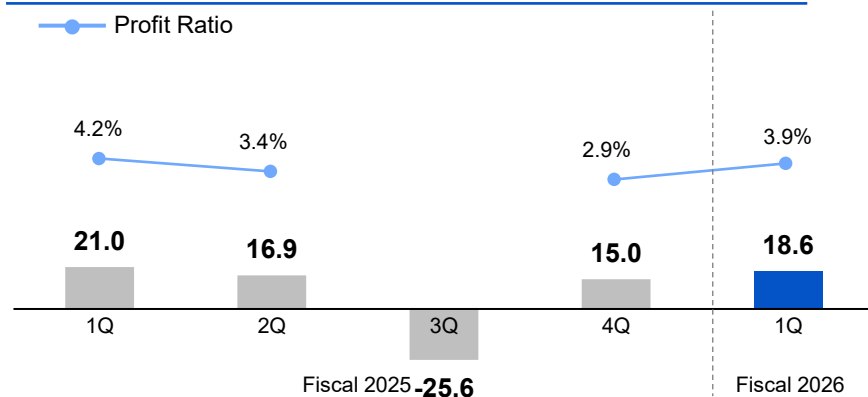
Sales Revenue

(Unit: Yen in billions)



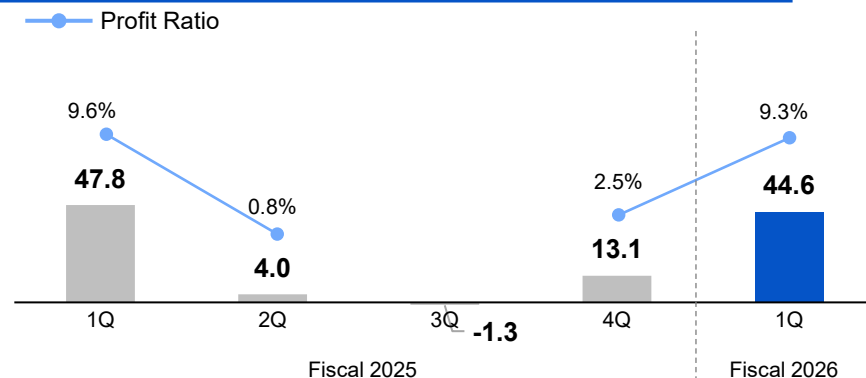
Operating Profit

(Unit: Yen in billions)



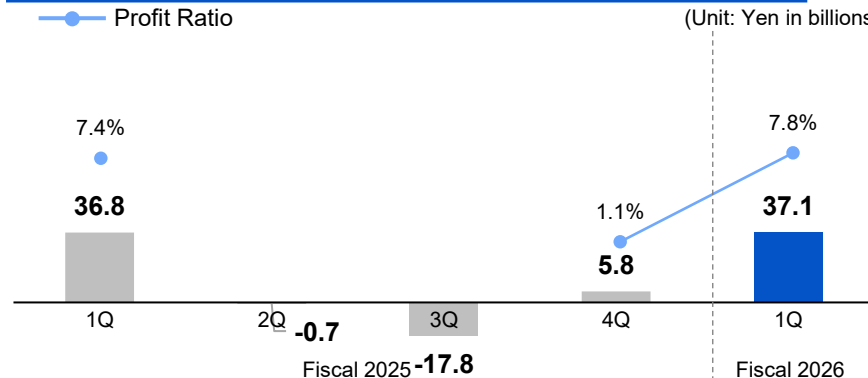
Profit Before Income Taxes

(Unit: Yen in billions)



Profit Attributable to Owners of the Parent

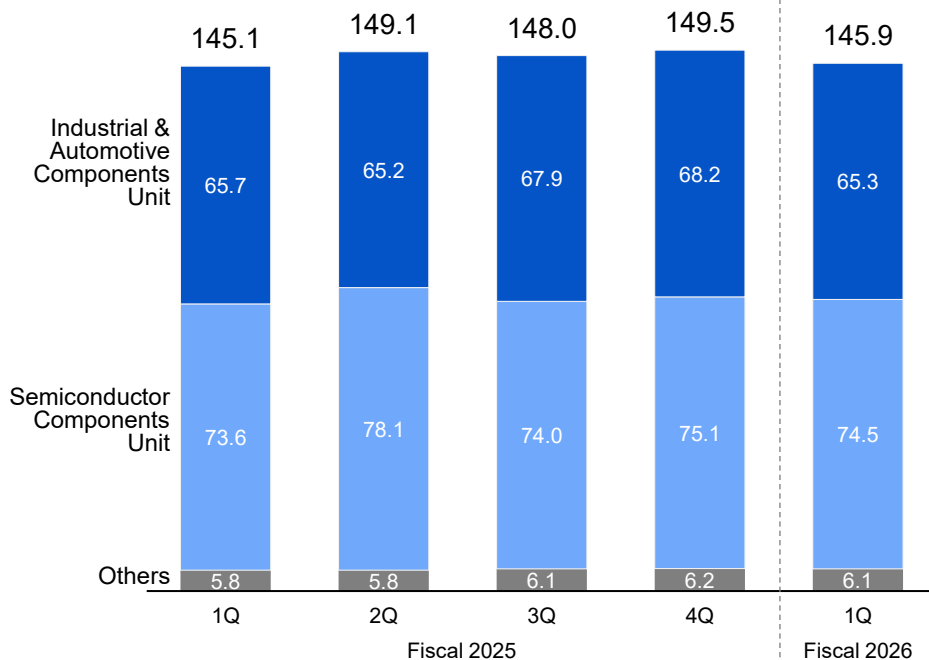
(Unit: Yen in billions)



Quarterly Trends of Financial Results: Core Components Business KYOCERA

Sales Revenue

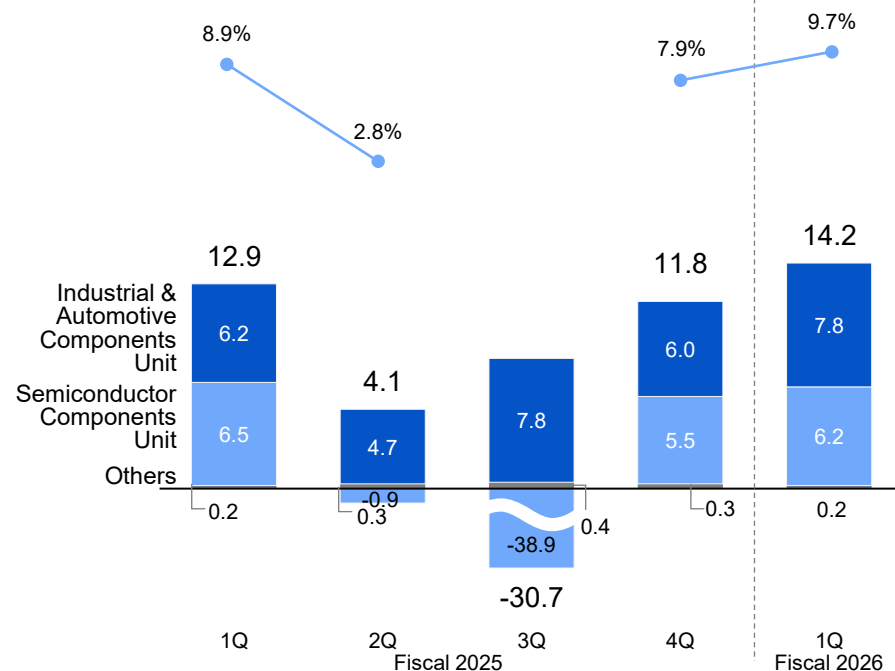
(Unit: Yen in billions)



Profit Before Income Taxes

—●— Profit Ratio

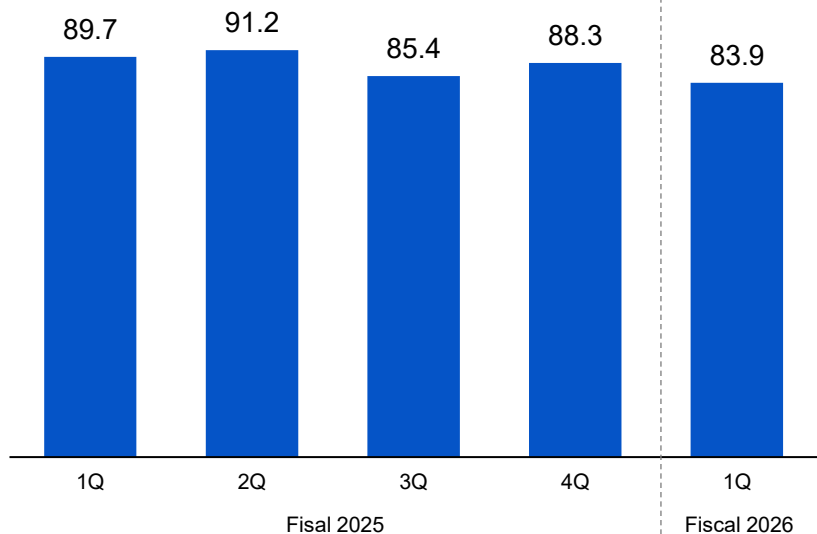
(Unit: Yen in billions)



Quarterly Trends of Financial Results: Electronic Components Business KYOCERA

Sales Revenue

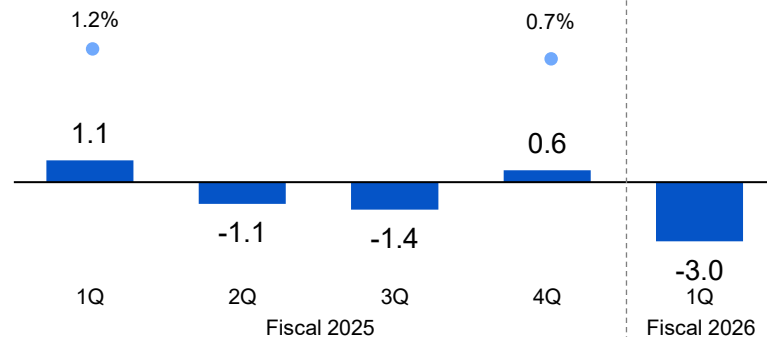
(Unit: Yen in billions)



Profit Before Income Taxes

—●— Profit Ratio

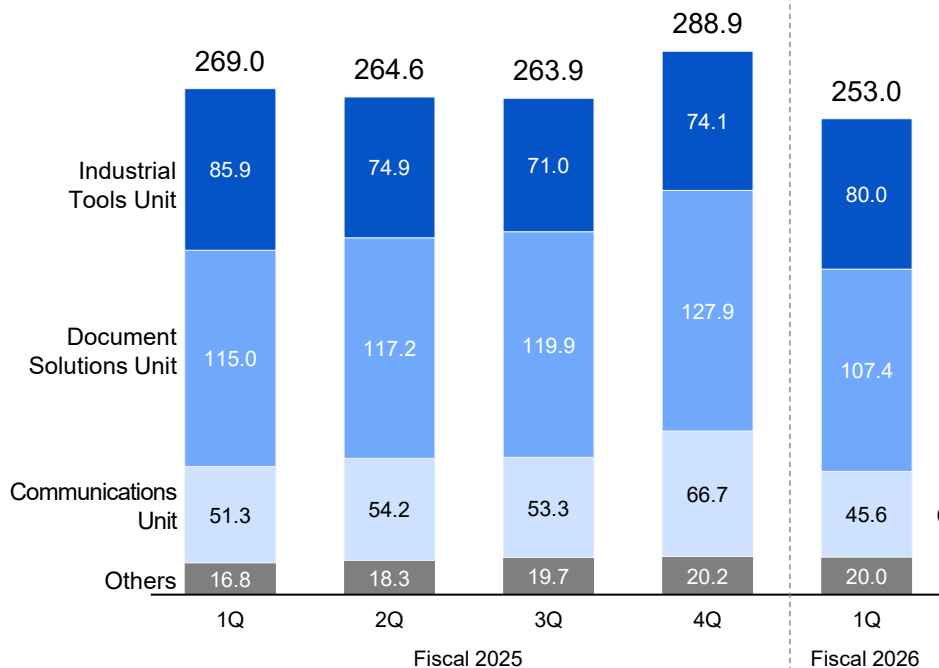
(Unit: Yen in billions)



Quarterly Trends of Financial Results: Solutions Business

Sales Revenue

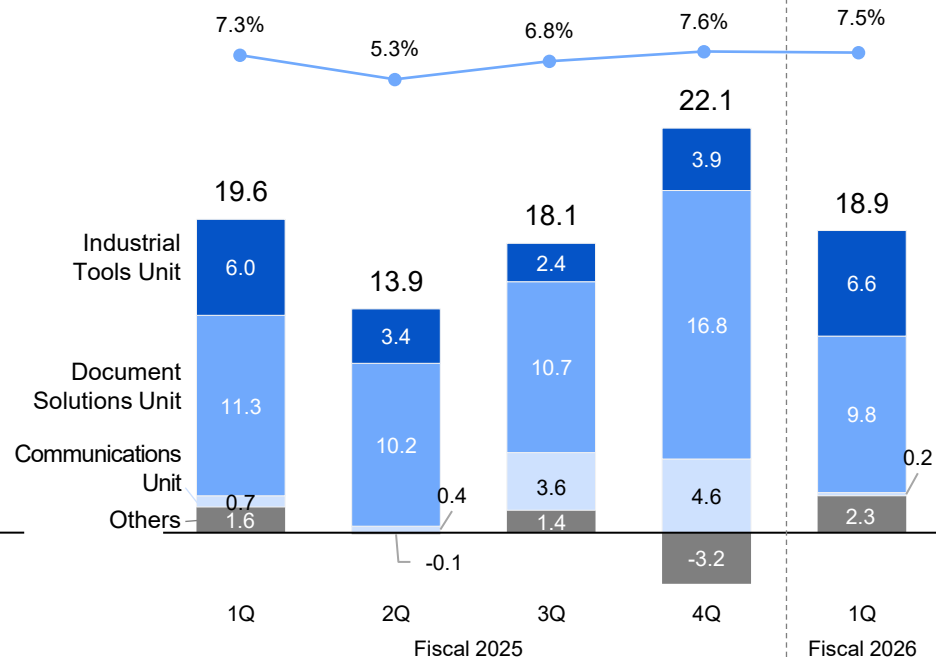
(Unit: Yen in billions)



Profit Before Income Taxes

Profit Ratio

(Unit: Yen in billions)



Cautionary Statements with respect to Forward-Looking Statements

Certain of the statements made in this document are forward-looking statements, which are based on our current assumptions and beliefs in light of the information currently available to us. These forward-looking statements involve known and unknown risks, uncertainties and other factors. Such risks, uncertainties and other factors include, but are not limited to the following:

- (1) General conditions in the Japanese or global economy;
- (2) Unexpected changes in economic, political and legal conditions in countries where we operate or export;
- (3) The effect of foreign exchange fluctuations on our results of operations;
- (4) Intense competitive pressures to which our products are subject;
- (5) Fluctuations in the price and ability of suppliers to provide the required quantity of raw materials for use in our production activities;
- (6) Manufacturing delays or defects resulting from outsourcing or internal manufacturing processes;
- (7) The possibility that future initiatives and in-process research and development may not produce the desired results;
- (8) Companies or assets acquired by us not produce the returns or benefits, or bring in business opportunities;
- (9) Inability to secure skilled employees;
- (10) Damages on our information security systems from cyberattacks, etc. and significant costs in order to recover and maintain the systems;
- (11) Insufficient protection of our trade secrets and intellectual property rights including patents;
- (12) Expenses associated with licenses we require to continue to manufacture and sell products;
- (13) Unintentional conflict with laws and regulations or newly enacted laws and regulations;
- (14) Environmental liability and compliance obligations by tightening of environmental laws and regulations;
- (15) Inability to respond to global climate change problems or delay in such response, which may lead to increased costs and negatively impact our corporate brands;
- (16) Our market or supply chains being affected by plague, infectious diseases, terrorism, wars or similar events;
- (17) Earthquakes and other natural disasters affecting our headquarters and major facilities as well as our suppliers and customers;
- (18) Credit risk on trade receivables;
- (19) Fluctuations in the value of financial instruments held by us;
- (20) Impairment losses on property, plant and equipment, goodwill and intangible assets;
- (21) Uncertainty over income tax and deferred tax assets; and
- (22) Changes in accounting standards.

Due to such risks, uncertainties and other factors, our actual results, performance, achievements or financial condition may be substantially different from any future results, performance, achievements or financial condition expressed or implied by these forward-looking statements.

We undertake no obligation to publicly update any forward-looking statements included in this document.



KYOCERA Corporation